Propositions

- 1. Not only the status differences between a nationality majority and a nationality minority group but also the status differences between nationality minority groups affect work related outcomes.
- **2.** Not only diffuse status but also specific status influences the effects of demographic dissimilarity on work related outcomes.
- **3.** Public observability helps low-status minorities have access to information.
- **4.** Nationality diversity alleviates the negative effects of nationality dissimilarity.
- **5.** The key for reversing the negative effects of gender dissimilarity to the positive ones is specific status.
- **6.** Information access is key to individual creativity and performance.
- **7.** What is important is not to have access to the number of people who provide information but to have access to the people who provide crucial information.
- **8.** Team processes not only affect team outcomes but also affect individual outcomes.
- **9.** It is not only what we do, but also what we do not do, for which we are accountable (Moliere).

- **10.** It is good to rub and polish our brain against that of others (Montaigne).
- **11.** Science is like sex: sometimes something useful comes out, but that is not the reason we are doing it (Richard P. Feynman).