Propositions

- 1. Whether contractual controls mitigate supplier shirking in response to outcome uncertainty, depends on the way in which performance- and behavior-based controls are combined (Study 1).
- 2. When buying organizations engage in non-collaborative behavior during the contract management phase, it is futile to use performance-based contracting (Study 2).
- 3. By overly relying on grand theories originating in the field of economics, contracting literature has ignored behavioral consequences of emotions and cognitive biases (Study 3).
- 4. Studying inter-organizational contracting at the individual rather than organizational level, enables scholars to better capture whether individual differences act as determinants of PBC effectiveness (Study 3).
- 5. Changes in structure of product ownership cause considerable alterations in the alignment of objectives, incentives and operations processes among supply chain actors (Study 4).
- 6. Developmental reviewing plays an important role in speeding up sharing of insights from academic research with practice.
- 7. Only a signed contract can hold an agreement you cannot call her your wife unless you have the paperwork to prove it.
- 8. Remaining critical about assumptions held by your environment is essential to making significant contributions to society.
- 9. "To really change things, one should accept that nothing can really be changed within the existing system" (Jean-Luc Godard).

- 10. By living in the present one is able to deal more effectively with the uncertainty inherent to life.
- 11. "Skills can be taught. Character you either have or you do not have" (Anthony Bourdain).