## CONTENTS

F	oreword	V
Pr	reface	vii
1	ECONOMIC PLANNING AS PART OF THE ECONOMIC	
	PROCESS: ACTORS, TASK, AND ELEMENTS	3
	Nature of This Study; Origin of Planning	3
	Actors and Task of Planning	6
	Activities Involved in Planning	9
	Procedure	14
	Timing	19
	Methods	22
	Organization	29
	An International Comparison of Planning Processes	32
	INFLUENCE EXERTED ON THE GENERAL ECONOMIC	
	PROCESS	42
	From Unplanned to Planned Policy	42
	Contents of Plans	46
	Drawbacks of Coordinated Action	48
	Theoretical Analysis of the Influence of Planning	50
	Empirical Evidence	55
	Deviations from Plans in Actual Development	6 1

## Contents

3	THE INFLUENCE OF CIRCUMSTANCES AND IDEAS ON	
	THE NATURE AND INTENSITY OF PLANNING	65
	Need for Planning Dependent on Circumstances	65
	Need for Forecasts	66
	Importance of Aims	68
	Necessity of Coordination	70
	Possibilities of Planning	71
	Differences in the Degree of Planning	72
	Today's Most Serious Controversy	73
	Doctrinaire Views	75
	Differences in Social Welfare Function	76
	Differences Open to Argument	78
	OPTIMAL PLANNING	80
	The Unknowns of the Problem	80
	The Optimum Regime	82
	Optimum Planning: Choices to Be Made	87
	Criteria for Optimum Planning	90
	Some Remarks on Optimum Methods: What Must	
	Be Planned?	91
	Some Remarks on Optimum Methods: Planning in	
	Stages?	93
	Some Remarks on Optimum Procedures	97
	ppendix: An International Comparison of Planning	
	Processes	103
B	ibliography	143
II	adex	T 47